

# Doing What Matters

How Leaders Help Individuals and Organizations Thrive

## Initiative

### SMT CHAMPIONS

The leaders who are ultimately responsible for achieving outcomes.

### PURPOSE

**The deepest reason for the initiative.** The purpose statement drives the development of strategy, tactics, and outcomes. A purpose, however, is not achieved but instead is pursued everyday.

### GOALS

**These are the categories of achievement** that must be obtained in order to achieve our purpose / aim. Our goals are SMART:

- S - Specific
- M - Measurable
- A - Attainable
- R - Realistic
- T - Timely

**DEFINITION** *A goal is an observable and measurable end result having one or more objectives to be achieved within a more or less fixed timeframe.*

### STRATEGIES

**Our plans of action that will help us achieve our goals.**

**DEFINITION** *A plan of action to achieve a goal.*

### TACTICS

**Concrete ways that we implement our strategies.**

**DEFINITION** *Systematic determination and scheduling of immediate or short-term activities required in achieving the objectives of strategic planning.*

### OUTCOMES

**Measures that help us determine whether we are achieving our purpose** so that we stay focused on what was intended. To accomplish this measures are articulated as short-term and long-term as well as qualitative and quantitative data points from multiple viewing points thereby providing a holistic view.